



Ministerstvo zahraničních věcí
České republiky

Ministry of Foreign Affairs of the
Czech Republic

EVALUATION OF THE PROGRAMME

TEMPORARY EXPERT ASSIGNMENTS IN 2016 – 2018

Evaluation mission in Moldova

FINDINGS, CONCLUSIONS, RECOMMENDATIONS

16 July 2019



4G eval s.r.o.

Temporary Experts Assignments

➤ Donor

- Czech Development Agency

➤ Total expenses

- 11,901 mil. Kč (apr.465 th.Eur) in 9 partner countries, **23 % in Moldova**

➤ Duration

- Launched in 2015, only the period of 2016 – 2018 is being evaluated

➤ Objective

- Share the Czech transition experience = knowledge and experience gained during the transition of the state from a centrally planned economy to a market economy operating in a democratic system.

➤ Programme future

- The Czech Ministry of Foreign Affairs (MFA) of the Czech Republic plans to continue with the programme. From 2020 on, the Development Cooperation Department (ORS) of the Ministry will be responsible for its implementation.

Programme evaluation

➤ Purpose

- Recommend future direction of the programme and the Czech Development Cooperation, any process or quality improvements.

➤ Methodology

- Reconstruction of programme theory of change
- Desk study of the programme and projects
- Surveys among (non)implementing partners, experts and Czech embassies
- Key informant interviews in CR and Moldova
- Short case studies on selected projects in Moldova
- De/briefing (16 July 2019), comments on conclusions, recommendations
- Final evaluation report (October 2019)

➤ Limitations

- Availability of relevant actors, willingness to provide feedback
- Availability of relevant data

Key findings: programme set-up

- **Appreciated programme uniqueness:** to request experts at any time – it takes 1 to a few months to assign them.
- Aside of the Embassy / the CZDA, **Czech experts** are key programme promoters
- Moldovan partners interested in co-creating experts' workplans and budgets, formal MoU are not seen crucial
- Czech Embassy supported some visibility actions, but has not enough tools/ capacity for more programme promotion and monitoring
- There is no follow-up monitoring after the expert assignment is completed

Projects implemented in Moldova I.

No.	Project name in EN	Status	Expenses in CZK	Requesting org. / Main implementer
3	Identification of weaknesses and needs in protected areas management in the Republic of Moldova (2016)	completed	272,326	Ministry of Environment of the Republic of Moldova <i>Currently:</i> Ministry of Agriculture, Regional Development and Environment
4	Support on elaboration of National Report for UN Habitat III conference (2016)	completed	348,106	Ministry of Regional Development and Construction of the Republic of Moldova <i>Currently:</i> Ministry of Economy and Infrastructure
14	Elaboration of Analyses and Recommendations for the Office of the Prime Minister of the Republic of Moldova (2017)	completed	278,955	The State Chancellery of the Republic of Moldova
18	New challenges in the field of combating drug crimes in Moldova (2017-2018)	completed	806,736	The General Police Inspectorate of the Ministry of Internal Affairs of the Republic of the Moldova

Projects implemented in Moldova II.

No.	Project name in EN	Status	Expenses in CZK	Requesting org. / Main implementer
22	Survey of Population Climate in the Republic of Moldova (2017-2019)	Report provided on 9 July 2019	611,163	National Commission for Population and Development
23	Identification of weaknesses and needs of the control system of the wine sector in Moldova (2018-2019)	in implementation	397,875	National Office of Vine and Wine of the Republic of Moldova
29	Surveillance of the "Remediation of oil contaminated sites in the municipalities of Lunga and Marculesti in the Republic of Moldova" project (Hydrogeology and remedial technologies – Russian speaking)	not implemented within the program, but as a bigger bilateral cooperation project	0 (within the evaluated program)	Agency of Geology and Mineral Resources

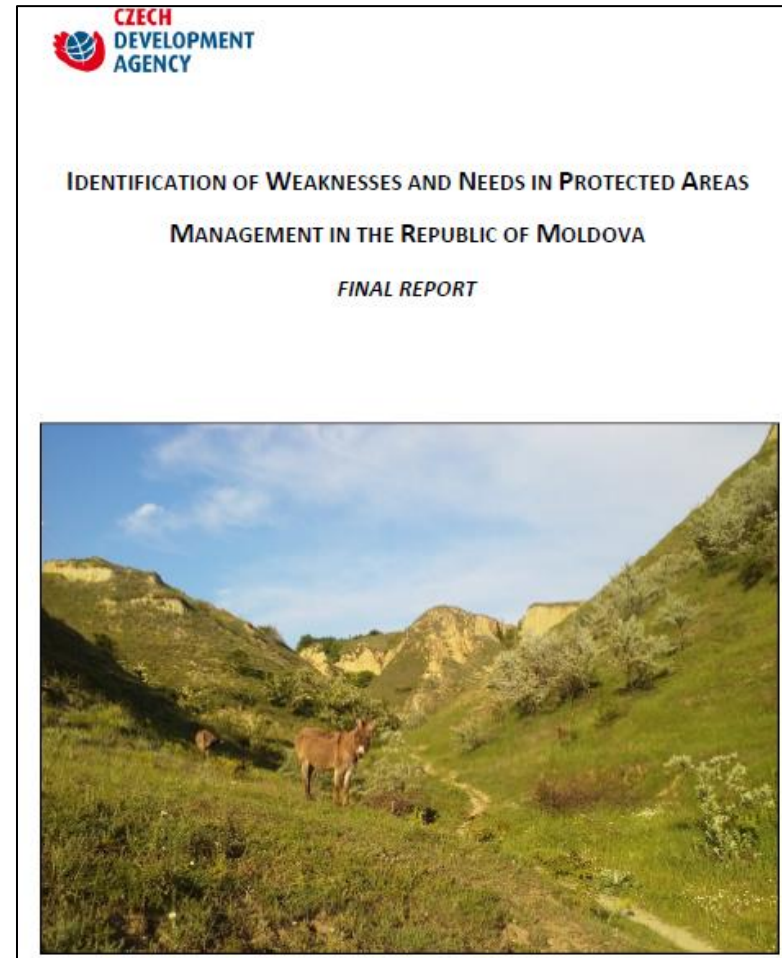
Key findings: projects and programme

- 6 proposed projects implemented, 2 under the evaluated programme
- 3 have reached their objectives (the rest provided insufficient or delayed documentation), 1 – in the process of implementation, institutions mostly satisfied with outputs
- 2 projects further use the transferred know how and demonstrate changes in policies/Moldovan partners continue cooperation with Czech institutions (CZDA, Charles University, Police of the Czech Republic)
- 3 Moldovan partners further cooperate with the assigned experts
- Czech experts were not more involved with other donors after the assignments (programme secondary objective)
- 3 projects had relatively reduced visibility of the Czech Development Cooperation
- Aside of the Embassy / the CZDA, Czech experts are key programme promoters

Case study: Protected areas management

Project: Identification of weaknesses and needs in protected areas management in the Republic of Moldova (2016)

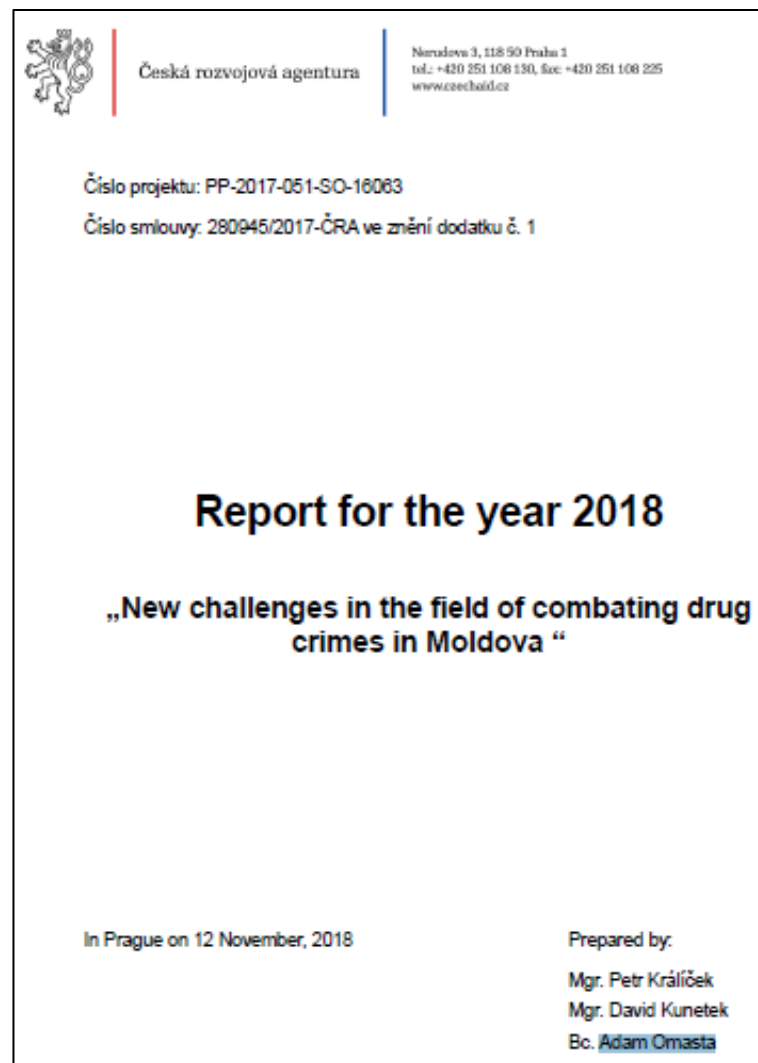
- Main implementer: The Ministry of Environment (*Ministry of Agriculture, Regional Development and Environment*)
- Expenses: 272,326 CZK (10,7 th. Eur)
- Delivered outputs: *analysis and evaluation of the current state of protected areas management and governance, training, general recommendations.*
- Results / impacts: *None identified?*
- Sustainability: *Low, report was unknown by the beneficiary not currently utilized*
- Visibility: *Low*
- Further cooperation: *None*



Case study: Combating drug crimes

Project title: New challenges in the field of combating drug crimes in Moldova

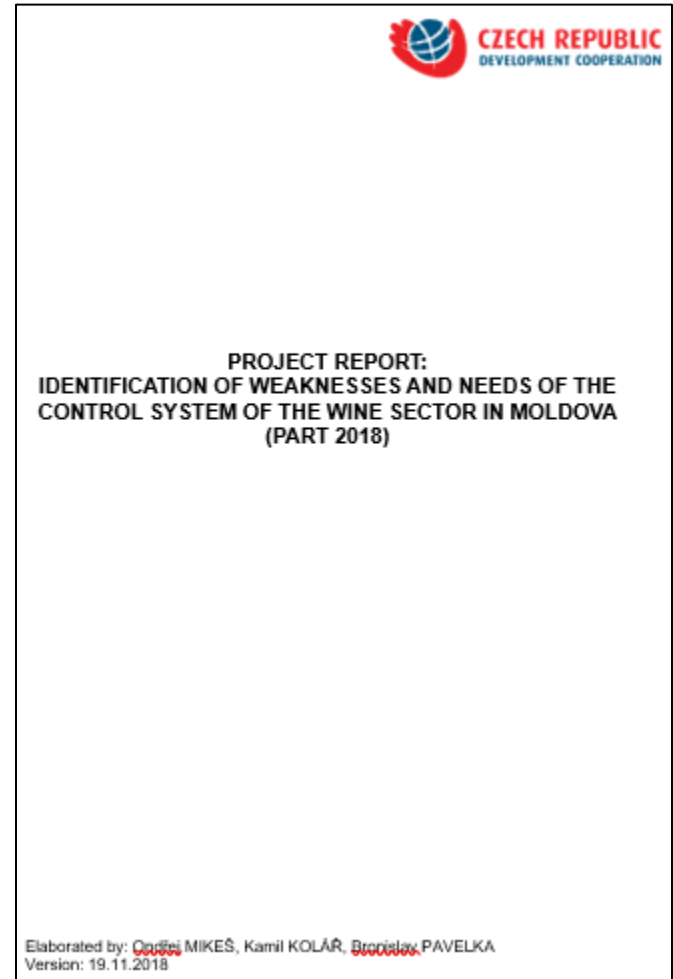
- Implementer: The General Police Inspectorate of the Ministry of Internal Affairs of the Republic of the Moldova (2017-2018)
- Czech Partner Institutions: Police of the Czech Republic, National Drug Headquarters
- Expenses: 806,736 CZK (31,6 th. Eur)
- Delivered outputs: *delivered notebooks, trainings related to synthetic drugs and cybersecurity*
- Results / impacts: *High*
- Sustainability: *High*
- Visibility: *Rather High*
- Further cooperation: *Yes*



Case study: Control system of the wine sector

Project title: Identification of weaknesses and needs of the control system of the wine sector in Moldova (2018-2019)

- Implementer: National Office of Vine and Wine of the Republic of Moldova
- Expenses: 397,875 CZK (15,6 th. Eur)
- Delivered outputs: *Report 2018 in English including audit of the control system of the wine sector in Moldova & recommendations*
- Results / impacts: *Rather high*
- Sustainability: *Rather high*
- Complementarity to the simultaneous CZDC bilateral project? *High*
- Visibility: *Low*
- Further cooperation: *Rather low*



Conclusions

- The programme is highly relevant – covers all priority areas of development cooperation
- The program is very useful for the Republic of Moldova in the context of implementing the provisions of the Association Agreement between the Republic of Moldova and the EU: Deep and Comprehensive Free Trade Area (DCFTA)
- Instability and lack of political will diminish the sustainability of project results and delay the implementation of reforms.
- Coordination of experts Work Plan and budget of the project with the Beneficiaries would allow for the achievement of results customized to the needs of Moldovan partners, ensure their sustainability and optimize the resources.
- Promoting by the program signing of Partnership Agreements between Czech and Moldovan institutions.
- Programme has not contributed to more involvement of Czech experts with other donors after the assignments

Recommendations

- Keep the programme uniqueness – the possibility to request experts any time and assignments within 1-3 months
- Consider higher involvement of Moldovan partners (consultation of expert workplan, MoU, evaluation etc.)
- More intensive promotion of the programme by both Czech and Moldovan partners. Use online available platforms – for ex. <https://civic.md/>
- Reduced visibility of Program results (ensure their sustainability) – publication of the results on the on-line resources
- Consider strengthening capacities of the Czech Embassy 1) to monitor projects during and after implementation, 2) to support further partnership development and 3) to promote the programme / Czech cooperation
- Correlate the time allocated to experts to the volume indicated in the Work Plans.
- Negotiation with experts of acceptable rates of remuneration.

Thank you for your cooperation

Inka Bartošová (Píbilová)

Marie Körner

Jiří Pištora

Jan Lehejček,

Oto Potluka

Vitalie Iovita

